

# Striving to become an excellent company capable of contributing to society with Smart Material

## 16 Value creation overview

## 17 Value created by the Sakai Chemical Group

19 Capital policy

20 Capital allocation / Shareholder return

## 21 Value creation method (business)

23 Business portfolio strategy

25 Business strategy

35 Innovation strategy

## 39 Source of value creation (capital)

40 On-site initiatives for value creation

41 Business and human rights

43 Human resources strategy

47 Protecting the global environment  
Responding to climate change  
(disclosure based on TCFD recommendations)

48 Protecting the global environment  
Initiatives to reduce environmental impact

49 Responsible care initiatives

55 Risk management

57 Corporate governance

61 Directors, corporate auditors, and executive officers

